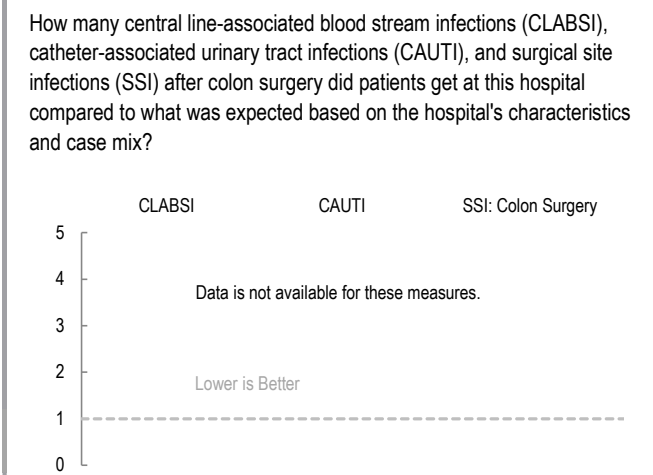
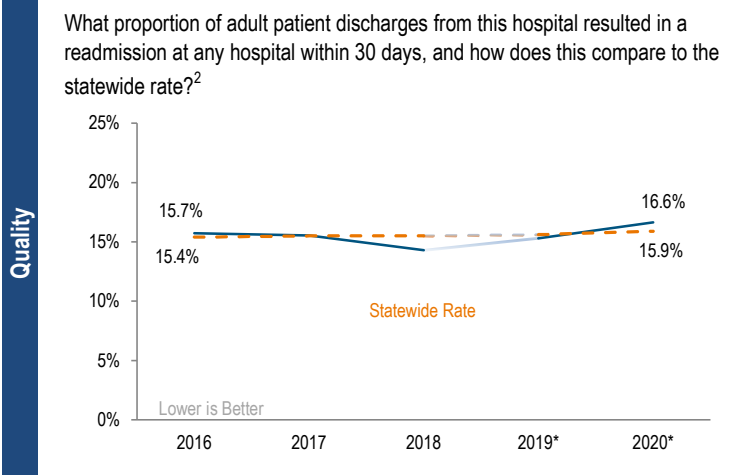
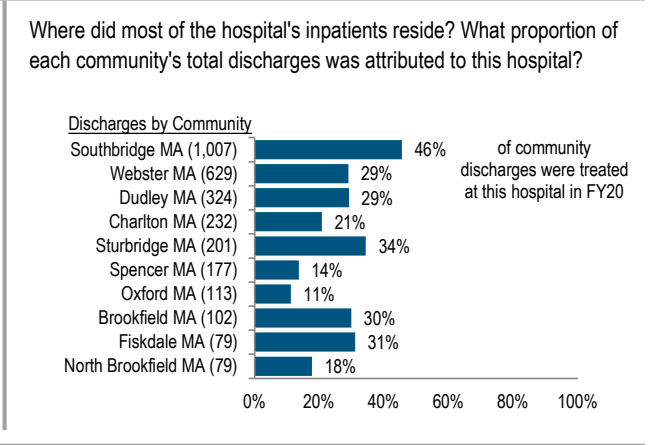
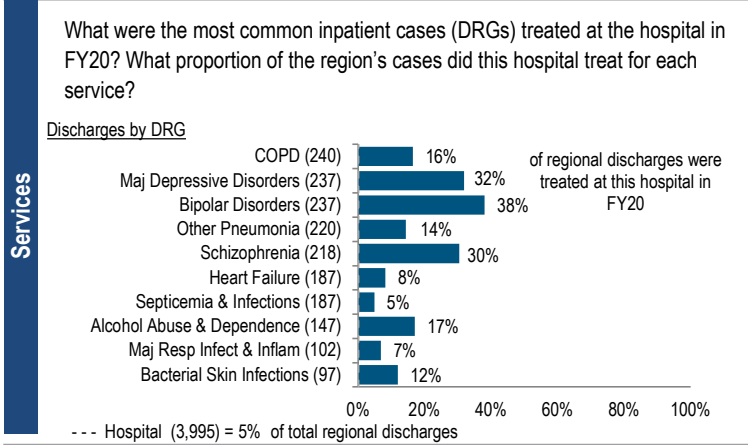


Harrington Memorial Hospital is a mid-size, non-profit community-High Public Payer (HPP) hospital located in the Central Massachusetts region. Between FY16 and FY20, the volume of inpatient discharges at the hospital decreased by 2.8% compared to a median decrease of 7.6% at cohort hospitals. Outpatient visits decreased by 6.2% for the hospital between FY16 and FY20, compared to a median decrease of 15.2% for its peer cohort. After reporting a profit in each of the prior four years, in FY20 Harrington reported a loss of \$0.4M. In FY20, its total margin of -0.3% was lower than its peer cohort median of 4.0%.

At a Glance	Overview / Size	Hospital System Affiliation:	Harrington Healthcare System, Inc.	Payer Mix	Public Payer Mix ¹ :	67.8% HPP Hospital
		Hospital System Surplus (Deficit) in FY20:	(\$12,166,502)		CY19 Commercial Statewide Relative Price:	0.841
		Change in Ownership (FY16-20):	Not Applicable		Top 3 Commercial Payers:	Blue Cross Blue Shield
		Total Staffed Beds:	119, mid-size acute hospital			Fallon
		% Occupancy:	47.1%, < cohort avg. (63%)			Tufts HMO
		Trauma Center Designation:	Not Applicable			
		Case Mix Index:	0.95, < cohort avg. (1.00); < statewide (1.16)			
		Financial			Utilization	
		Inpatient NPSR per CMAD:	\$10,778		Inpatient Discharges in FY20:	3,995
		Change FY19-FY20:	36.8%		Change FY19-FY20:	-10.6%
	Inpatient Outpatient Revenue in FY20:	22%:78%		Emergency Department Visits in FY20:	33,502	
	Outpatient Revenue in FY20:	\$81,572,226		Change FY19-FY20:	-15.2%	
	Change FY19-FY20:	-21.7%		Outpatient Visits in FY20:	73,015	
	Total Revenue in FY20:	\$146,778,982		Change FY19-FY20:	-11.5%	
	COVID Funding Included in Total Revenue:	\$8,827,877		Quality		
	Total Surplus (Deficit) in FY20:	-\$411,840		Readmission Rate in FY20:	16.6%	
				Change FY19-FY20 (percentage points):	1.3	
				Early Elective Deliveries Rate:	Not Applicable	



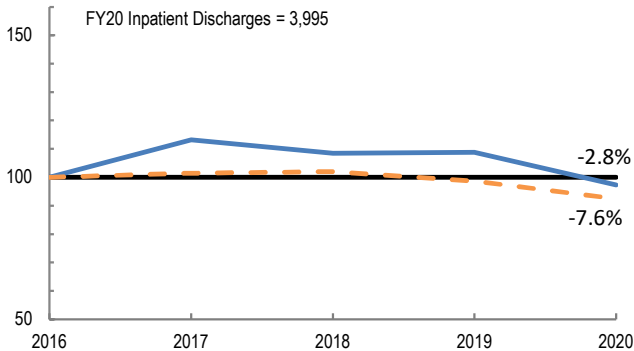
2020 HOSPITAL PROFILE: HARRINGTON MEMORIAL HOSPITAL

Cohort: Community-High Public Payer Hospital

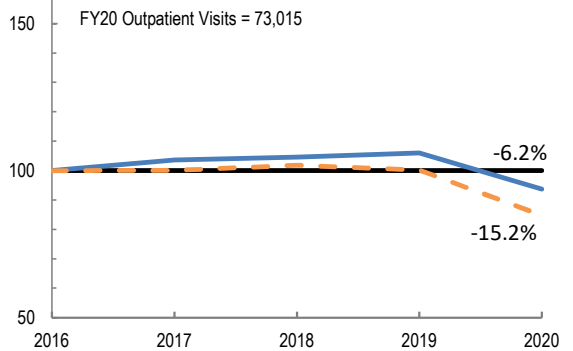


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

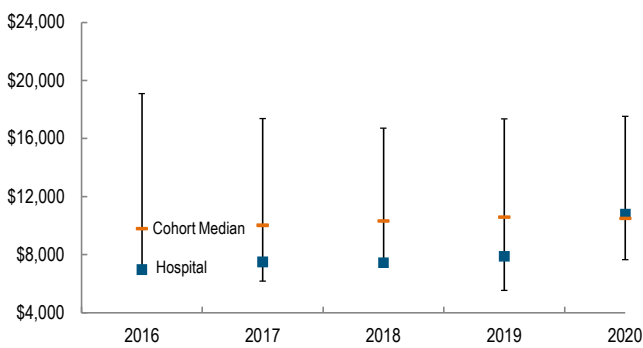


How has the volume of the hospital's outpatient visits changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)

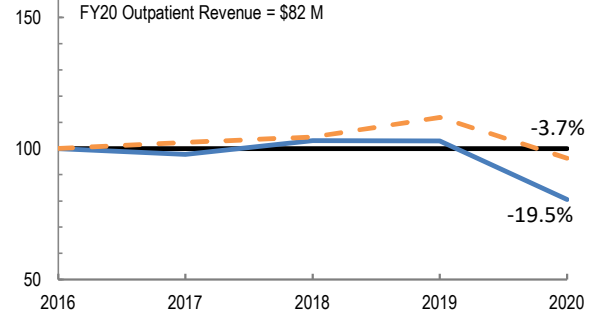


Patient Revenue Trends

What was the hospital's net inpatient service revenue³ per case mix adjusted discharge between FY16 and FY20, and how does this compare to the hospital's peer cohort median?



How has the hospital's net outpatient revenue³ changed compared to FY16, and how does this compare to the hospital's peer cohort median? (FY16=100)



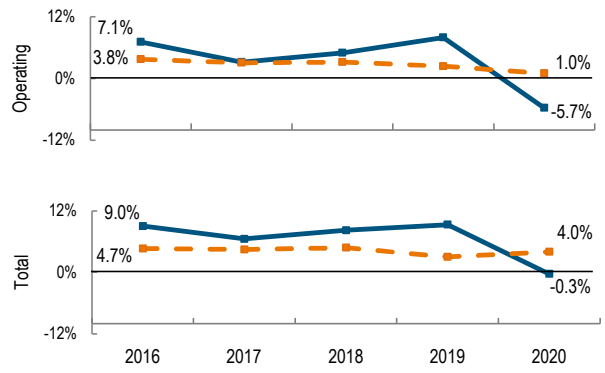
Financial Performance

How have the hospital's total revenue and costs changed between FY16 and FY20? (COVID funding affects FY20 only)

Revenue, Cost, & Profit/Loss (in millions)

FY	2016	2017	2018	2019	2020
Operating Revenue	\$ 135.5	\$ 137.9	\$ 142.8	\$ 144.6	\$ 138.8
COVID Funding Included in Operating Revenue					\$ 8.8
Non-Operating Revenue ⁴	\$ 2.6	\$ 4.7	\$ 4.7	\$ 1.9	\$ 8.0
Total Revenue	\$ 138.0	\$ 142.7	\$ 147.6	\$ 146.5	\$ 146.8
Total Costs	\$ 125.6	\$ 133.4	\$ 135.4	\$ 132.8	\$ 147.2
Total Profit (Loss)	\$ 12.4	\$ 9.3	\$ 12.1	\$ 13.6	\$ (0.4)

What were the hospital's total margin and operating margins between FY16 and FY20, and how do these compare to the hospital's peer cohort medians? (Note: FY20 margins include COVID funding)



For descriptions of the metrics, please see the technical appendix.

¹ High Public Payer Hospitals (HPP) reported a minimum of 63% of gross patient service revenue from public payers.

² For 2019 and 2020 readmission rates, a new methodology was used. These rates may not be comparable to earlier years. For more information, please see: <https://www.chiamass.gov/assets/docs/r/pubs/2022/Readmissions-Technical-Appendix-2011-2020.pdf>

³ Effective FY 2020 supplemental revenue is not included in net patient service revenue for all hospitals. Prior to FY 2020, reporting of supplemental revenue varied by hospital.

⁴ There was an accounting change adopted by most hospitals beginning in FY 2020 in which unrealized gains and losses on investments are now recognized as non-operating income