

## Acute Specialty Hospitals - Shriners Hospitals for Children

### 2020 Hospital Profile

**Shriners Hospital for Children** is a health care system dedicated to pediatric specialty care, research and teaching programs for medical professionals. Children up to age 18 with orthopedic conditions, burns, spinal cord injuries and cleft lip and palate are eligible for care and receive all services regardless of the families' ability to pay. The hospital system was founded by Shriners International, a fraternity with nearly 200 chapters and thousands of clubs around the world. Shriners Hospitals for Children has 22 facilities in the United States, Canada, and Mexico.

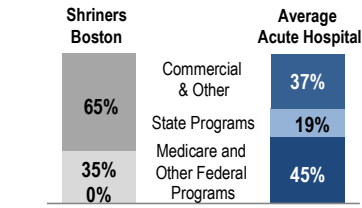
**Shriners Hospital for Children - Boston** is a 30-bed pediatric specialty hospital, research, and teaching center located in Boston. It treats children with severe burn injuries, complex skin conditions, reconstructive and plastic surgery needs, and cleft lip and palate. It is the only exclusively pediatric, verified burn center in New England. 36% percent of its revenue comes from inpatient services, and the hospital reported 109 inpatient discharges in FY20, 7% less than in the prior year. Its most prominent cases in the region were partial thickness burns with or without skin graft and skin graft for skin and subcutaneous tissue diagnoses.

**Shriners Hospital for Children - Springfield** is a 40-bed pediatric specialty acute care hospital dedicated to providing inpatient and outpatient specialty care for orthopedic and developmental conditions including scoliosis, clubfoot, cerebral palsy, spina bifida, cleft lip and palate, rheumatology, and others. Following a strategic plan developed in 2015, the hospital has reinvested in its core service line of pediatric orthopedics and initiated new services including post-acute fracture care management, sports health and medicine, and urology. 19% percent of its revenue comes from inpatient services, and it had 67 inpatient discharges in FY20, a 58% decrease from FY19.

### Shriners Hospitals for Children - Boston

Boston, MA

At a Glance		Payer Mix	
TOTAL STAFFED BEDS:	30	What was the hospital's overall payer mix (gross charges) and how does this hospital compare to the average acute hospital's payer mix?	
% OCCUPANCY:	8.43%		
INPATIENT DISCHARGES in FY20	109		
PUBLIC PAYER MIX:	35.3%		
CASE MIX INDEX:	2.62		
TAX STATUS:	Non-profit		
INPATIENT:OUTPATIENT REVENUE in FY20:	36%:64%		
INPATIENT COST PER CMAD:	\$62,722		
CHANGE in OWNERSHIP (FY16-FY20):	N/A		



Percentage calculations may not sum to 100% due to rounding.

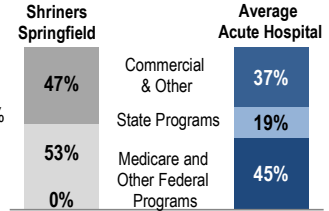
	FY17	FY18	FY19	FY20
Average Length of Stay	13.5	11.3	15.3	8.5
Inpatient Discharges	198	154	117	109
Outpatient Visits	6,383	6,157	6,297	6,543

Revenue, Cost, & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2017	\$2.5	\$2.5	\$0.0	\$43.7	
2018	\$8.4	\$8.4	\$0.0	\$40.1	See Note
2019	\$9.0	\$9.0	\$0.0	\$42.1	
2020	\$17.6	\$17.6	\$0.0	\$40.0	

### Shriners Hospitals for Children - Springfield

Springfield, MA

At a Glance		Payer Mix	
TOTAL STAFFED BEDS:	40	What was the hospital's overall payer mix (gross charges) and how does this hospital compare to the average acute hospital's payer mix?	
% OCCUPANCY:	2.19%		
INPATIENT DISCHARGES in FY20:	67		
PUBLIC PAYER MIX:	52.9%		
CASE MIX INDEX:	1.82		
TAX STATUS:	Non-profit		
INPATIENT:OUTPATIENT REVENUE in FY20:	19%:81%		
INPATIENT COST PER CMAD:	\$91,750		
CHANGE in OWNERSHIP (FY15-FY19):	N/A		



Percentage calculations may not sum to 100% due to rounding.

	FY17	FY18	FY19	FY20
Average Length of Stay	4.4	5.2	6.9	4.8
Inpatient Discharges	134	142	159	67
Outpatient Visits	16,593	17,020	16,740	17,124

Revenue, Cost, & Profit/Loss (in millions)					
FY	Total Revenue	Operating Revenue	Non-Operating Revenue	Costs	Total Profit/Loss
2017	\$13.5	\$13.5	\$0.0	\$22.8	
2018	\$12.2	\$12.2	\$0.0	\$24.1	See Note
2019	\$12.9	\$12.9	\$0.0	\$24.8	
2020	\$12.9	\$12.9	\$0.0	\$23.6	

Note: Shriners Hospital Boston (SHB) and Shriners Hospital Springfield (SHS) are part of the national Shriners Hospitals for Children system (SHC) and are reliant upon support from the SHC endowment to cover the costs associated with fulfilling their mission to provide care to patients regardless of their ability to pay. This support is provided through transfers from the SHC's endowment to the hospitals, as these transfers are not considered revenue for the purpose of calculating profitability margin, SHB's and SHS's profitability margins are not comparable to other acute hospitals.